

Sheffield City Region

LEP Delivery Plan 2019-20



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Version Control

v1	First draft produced	L Whitaker	
v2	Foreword, LEP funded projects diagram and timeline for milestones added	A Gates, L Whitaker	

Foreword

James Muir, Sheffield City Region LEP Chair

As the newly appointed LEP Chair for the Sheffield City Region I am delighted to present this LEP Delivery Plan for 2019-20.

This is an important year for the LEP as we pivot from an organisation focusing on delivering its existing Strategic Economic Plan to one that sets a new vision and strategy that will define what we do and how we do it for the next period of transformational economic growth.

Over the course of this year we will continue to deliver our ambitious programme of investment in the regions infrastructure, housing, business growth and skills programmes. We will retain a laser like focus on ensuring our programmes achieve their stated objectives.

Over the last year we have seen a significant renewal of the LEP Board membership, with successive recruitment rounds improving the diversity and representation of the region in the LEP Board's membership. This year, private sector Board members, with a clear set of lead portfolio areas will work with the Mayor and the Mayoral Combined Authority to develop a new Strategic Economic Plan that will set out what we need to do locally to deliver inclusive economic growth. We will also work in partnership with the Government to develop a Local Industrial Strategy (LIS) that sets the terms for a long term and productive relationship between the city region and the Government.

I am confident that the new governance model we have put in place draws together the very best of the private and public sector, giving real ownership, transparency and accountability to decisions being taken locally whilst putting us in a strong position to develop new evidence led strategies.

The year will also see us continue to focus on being an organisation that can be trusted to deliver by partners and stakeholders. I am delighted that our decision-making processes and our approach to transparency have been recognised as 'good' by the Government and we will strive to achieve 'exceptional' across the board.

It promises to be an exciting year for the LEP, we approach it with confidence and ambition and we look forward to working with partners in government, the private sector and stakeholders on the delivery of our plans.

Insert signature and photo

James Muir

Sheffield City Region, Local Enterprise Partnership Chair

1. Introduction

About the Delivery Plan

This Delivery Plan outlines the activities that the Sheffield City Region Local Enterprise Partnership (LEP) has committed to deliver between 1 April 2019 and 31 March 2020. This includes the programmes and projects that the LEP will be funding throughout the year and the LEP's publication of the revised Strategic Economic Plan (SEP) and development of the first Local Industrial Strategy for the City Region.

The Sheffield City Region Structure

The LEP is a voluntary business-led partnership which brings together business leaders, local politicians and other partners to promote and drive economic growth across the Sheffield City Region. Formed in 2010, the LEP leads on strategic economic policy development within the City Region and sets the blueprint for how the SCR economy should evolve and grow. The LEP raises the profile, image and reputation of the Sheffield City Region as a place to visit, live, work and invest in.

The Sheffield City Region Mayoral Combined Authority (MCA) was formally constituted in law in April 2014. Chaired by Dan Jarvis MBE MP, the elected SCR Mayor, the MCA comprises the nine local authorities in the City Region. The MCA is the legal and Accountable Body for all funds awarded to the LEP and approves the LEP annual capital and revenue budgets prior to the start of the financial year. However, the LEP retains ultimate decision-making authority over how these funds are prioritised and spent.

Together, the LEP and MCA form the core decision-making Boards for the Sheffield City Region. Five Thematic Boards support the LEP, MCA and SCR Mayor in delivering the aims and objectives of the Strategic Economic plan and driving forward activity and projects: Business Growth, Housing, Infrastructure, Skills and Employment and Transport.

To maintain good levels of communication and high levels of cooperation, the LEP, SCR Mayor and MCA are served by a central and impartial team of staff. The SCR Executive Team advises the LEP, SCR Mayor and MCA on policy. They also commission, manage and monitor the delivery of LEP and MCA funded schemes and projects.

Our Vision

The LEP vision is simple; a bigger, stronger private sector.



The nine local authority areas in the Sheffield City Region

2. Our Strategic Objectives

About the Sheffield City Region Economy

Sheffield City Region (SCR) is a polycentric city region, comprised of the core city of Sheffield and the surrounding towns of Barnsley, Rotherham and Doncaster; the largest metropolitan authority in the country. The wider SCR Local Enterprise Partnership (LEP) area also includes Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales, and North East Derbyshire.

The City Region is home to 1.8 million people, with 68,000 businesses, providing 862,000 jobs. It is the 10th largest LEP area by population and has the 16th largest economy.

Our Strengths

The area has a strong industrial heritage with materials and manufacturing remaining as distinctive features of the economy. With world-class specialisms in Advanced Manufacturing and Engineering, the City Region is at the forefront of innovation and a major driver of economic growth as it develops its advanced manufacturing and engineering capabilities. The City Region has a large manufacturing sector with 14.1% compared to 10.1% nationally. Other key industries and employment strengths are in Construction; Materials; Logistics; Rail; Creative and Digital Industries; Education; and Health.

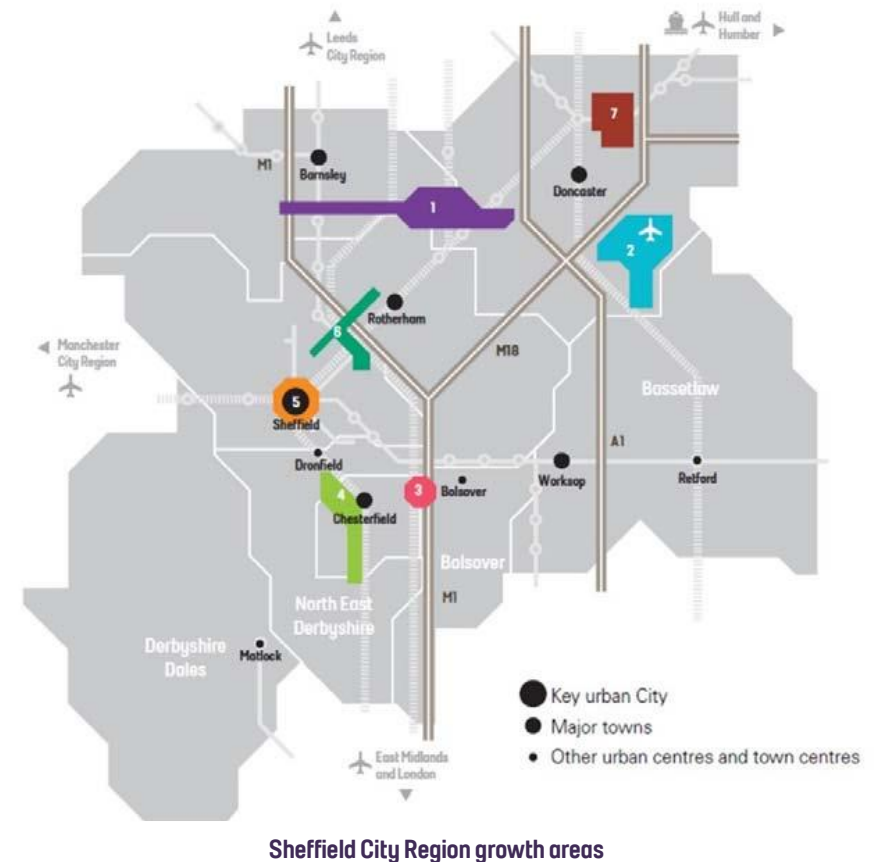
The number of jobs in the City Region has increased by 9.5% since 2011, which is marginally below the national rate of 9.8%.

Our economic growth has exceeded the target rate outlined in the Strategic Economic Plan 2014-2024, and the City Region now has an annual Gross Value Added (GVA) rate of £35 billion (the economy was valued at £31 billion in 2014). The rate of GVA growth over the last ten years since the LEP was formed is 20.3%. Whilst, this is slightly below the national average growth rate of 22.6%, the Sheffield City Region is one of the fastest growing economies in England in terms of productivity – 6th fastest out of 38 LEP areas and ahead of London for the 2009 to 2016 period.

Our Challenges

In 2016, the SCR ranked 34th out of 38 LEP areas in England for GVA per head. GVA per head in the SCR is currently £18,370, which is well below the UK average (£26,580) and over £5,000 lower than the UK average even when excluding London (£23,774). It also has some of the highest economic inactivity and unemployment rates across LEP areas.

Whilst jobs growth in the City Region has kept pace with the rest of England, the overall employment rate in the SCR is 1.8% below the national average. There are 47,900 unemployed SCR residents, and the key concern is the level of economic inactivity, which is above the national average. The City Region has the 11th highest economic inactivity rate across the 38 LEP areas. This is, and has been, a persistent challenge since de-industrialisation in the 1980s. In 2018, there were 260,200 economically inactive



residents. This includes full-time students, residents with temporary or long-term illness or disability and individuals who are caring for family members. Of this total, 82,600 people intend to seek employment (31.7% compared to 21.4% nationally). This indicates the opportunity available to move more individuals into employment if economic conditions could be improved.

There are significant areas of deprivation and the Sheffield City Region is the 7th most deprived LEP area in England. Too many of our residents are not in employment or training, are experiencing poor physical or mental health, or have low or no skills to help them get better jobs. There is also a disproportionate number of low-skilled residents in low-paid, part-time and often insecure work. There is a growing problem of long-term unemployment, and a cycle of intergenerational unemployment and poverty.

Our Aspirations and Targets for Growing the City Region Economy

The Sheffield City Region is focussed on creating a bigger, stronger, and more competitive private sector and our Strategic Economic Plan (SEP) 2014 – 2024 sets out a ten-year plan for growing the economy. It identifies ambitious targets for creating new jobs and supporting businesses to start-up, thrive and grow and outlines how these targets will be delivered.



Target:

Grow the economy by 10% (or £3.1 billion) by 2024

Progress to date (2018/19):

We achieved this target in 2018 due to strong performance in a range of industrial sectors. The SCR economy is currently valued at £35 billion. If the current rate of growth continues, our economy is expected to be worth over £37 billion in 2024.



Target:

Create 70,000 net new jobs by 2024, with 30,000 to be highly skilled.

Progress to date (2018/19):

We are approximately four years ahead of schedule on achieving this target with 37,000 jobs created since 2014. This growth has been private sector-led with the business services and manufacturing sectors adding the most jobs. LEP funded activity under the Local Growth Fund (LGF) programme in 2018/19 has achieved 9,082 full time equivalent (FTE) jobs so far and the expected outcome by 2025 from the LGF programme is currently 60,785 FTEs.



Target:

Generate 6,000 new business start-ups by 2024.

Progress to date (2018/19):

5,670 new businesses have started-up in the Sheffield City Region since 2014. LEP funded activity under the LGF programme, through our Growth Hub, has provided financial support to 24,628 businesses and grant support to 103 businesses.

Key LEP Funded Projects

Business Growth



Growth Hub

A single access point providing advice, training and financial support to help aspiring and existing business owners to start-up, operate and grow their business.



Launchpad

A project providing free training and mentoring to start-up and young businesses.



RISE

A service to recruit, job-match and place high-calibre graduates in SMEs to help businesses to innovate.

Trade & Investment



McLaren Automotive

The McLaren Composites Technology Centre will build the carbon fibre chassis for McLaren's new models from 2020. Located on the Advanced Manufacturing Park, the centre will create around 200 jobs.



Boeing

Boeing's first manufacturing facility in Europe opened in Rotherham in 2018. The facility manufactures wing actuation systems for the Next-Generation 737, 737 MAX and 777 aircraft.



Horasis China Conference 2017

The City Region hosted and sponsored the 3-day international Conference. 320 global business and civic leaders attended to explore China's trade strategy and potential trade and investment opportunities in the City Region.

Housing



Housing Fund

A pilot scheme to help private housing developers and housing associations build more homes in the Sheffield City Region

Infrastructure



Great Yorkshire Way

Construction of a new road to directly link Doncaster Sheffield Airport to the M18 and unlock land for commercial and residential development.



Olympic Legacy Park

Re-development of the former Don Valley Stadium providing into a mixed use site including 15,450 square metres of business space and the Advanced Wellbeing Research Centre.



Peak Resort

Construction of a 300 acre all-year tourist attraction on a reclaimed open-cast mine. The development will feature 2 hotels, 250 lodges, 600 holiday apartments, an educational campus, all-weather sports facilities and cycle trails. Phase 1 will open in Winter 2020.



Skills Bank

A demonstrator project where employers co-invest in training and skills for their business to drive growth. Skills Bank 2 launched in 2019.



National College for High Speed Rail

One of two sites in the UK providing NVQ level 4 and 5 technical training in railway engineering, signalling and technology to support the construction and operation of HS2.



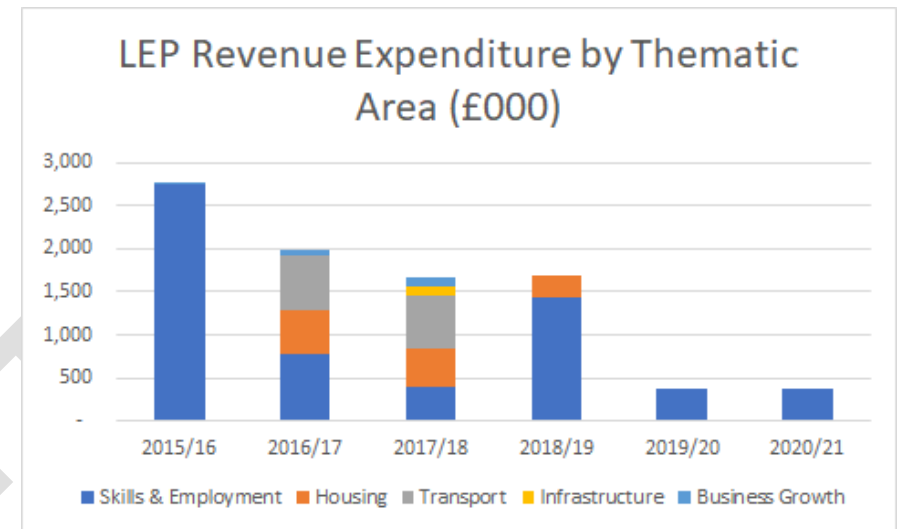
University Centre Rotherham

A purpose-built facility delivering Higher Apprenticeships, Foundation Degrees and higher level short courses to residents and employees.

Skills & Employment

LEP - Sources of Revenue Income

Theme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	TOTAL
Cabinet Office		357	305	240			£ 902
Ministry of Housing & Local Government (MHCLG)		150	125				£ 275
Department for Transport (DfT)		625	625				£ 1,250
Department for International Trade (DIT)	28	60	108				£ 196
Education & Skills Funding Agency (ESFA)				1,440	369	369	£ 2,178
Skills Funding Agency (SFA)	2,611	656	221				£ 3,488
Careers Enterprise Company	130	130	180				£ 440
Tees Valley Combined Authority			100				£ 100
TOTAL (£000)	£ 2,769	£ 1,978	£ 1,664	£ 1,680	£ 369	£ 369	£ 8,829

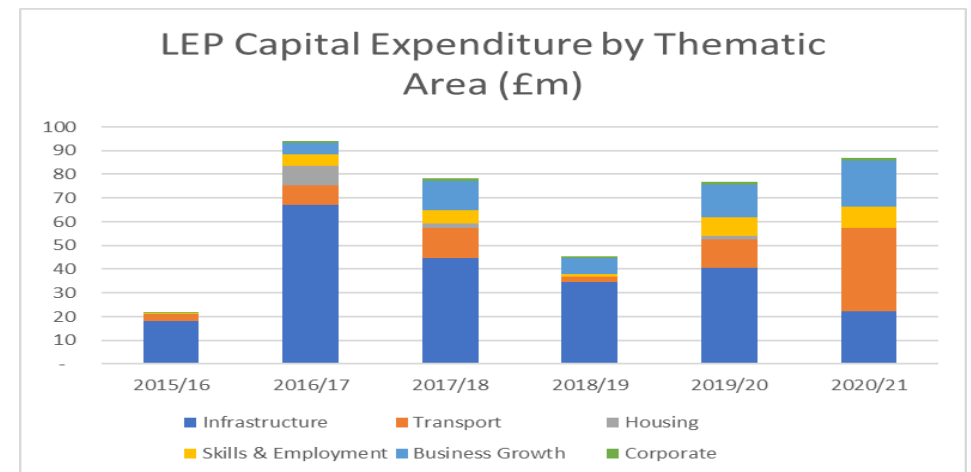


SCR LEP Funding

Where our funding comes from and how it is being invested

LEP Capital Expenditure by Thematic Area

Theme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	TOTAL
Infrastructure	18	67	45	35	41	22	227
Transport	3	8	13	2	12	35	73
Housing	-	8	2	-	2	-	12
Skills & Employment	0	5	6	1	8	9	29
Business Growth	0	5	12	7	14	19	57
Corporate	0	1	1	1	1	1	5
TOTAL (£000)	22	94	78	46	77	87	403



NB: The current pipeline of activity is over programmed for the final two years by £24 million.

Our Priorities for LEP Investment in 2019/20

In 2019/20 the Sheffield City Region LEP will fund projects and programmes that deliver against these strategic priorities:

1. Ensure businesses in the SCR have the support they need to realise their full growth potential

The LEP will achieve this by:

- Ensuring that new businesses receive the support they need to flourish.
- Facilitating and proactively supporting growth amongst existing firms.

2. Become more outward looking

The LEP will achieve this by:

- Attracting investment from other parts of the UK and overseas and improving our brand.
- Increasing sales of the City Region's goods and services to other parts of the UK and abroad.

3. Provide the conditions that businesses need to prosper and become more resilient

The LEP will achieve this by:

- Developing the City Region's skills base, labour mobility and education performance.
- Securing investment in infrastructure where it will do most to support growth.

Our Budget for Investment

Through three Growth Deals, the first agreed in 2014, the SCR LEP has been awarded £363.7 million Local Growth Fund (LGF) from Government to deliver the SEP over a six-year period. This included £4 million revenue funding for the SCR Growth Hub. Through early investment, some schemes have now repaid the LGF they received back to the programme, and this means that the current available capital funding has increased to £379 million. This has enabled us to invest in more projects and initiatives including:

- **Infrastructure Programme:** Between 2015 and 2021, we are investing £301 million in infrastructure development including vacant land and property redevelopment into new commercial and retail premises, new link roads such as the Great Yorkshire Way in Doncaster and Superfast South Yorkshire Broadband.
- **Business Investment Fund:** A £52 million fund helping indigenous and re-locating businesses to plug finance gaps which cannot be met through traditional sources. This could increase to £57 million due to demand for further investment.
- **Growth Hub:** A single access point where business owners can obtain advice and support on starting-up, running and growing their business. With a contribution of £4 million from LGF, the Growth Hub assists with skills and training, innovation and exporting and advice on financing a business.
- **Skills Capital Fund:** A £28 million fund to develop state-of-the-art training facilities and equipment across the Sheffield City Region. This could increase to over £29 million.
- **Housing Fund:** A £10 million pilot scheme to help private housing developers and housing associations build more homes in the Sheffield City Region. This could increase to £12 million during the year based on other potential projects coming forward for investment.

3. Our Activities in 2019-20

In 2019/20, we will invest our funding in the following contracted projects and programmes:

Strategic Priority	Thematic Area	Programme/Project	Project Start Date	SCR Investment 2019-20	Expected Outputs/Outcomes 2019-20	Total SCR Investment (All Years)	Total Expected Outputs/Outcomes (All Years)
Facilitating and proactively supporting growth amongst existing firms.	Business Growth	Business Investment Fund (BIF)	April 2015/16	£7.84m	Jobs: 362	£52m	Achieved by 2018/19 Jobs: 2,097 Projected by 2024/25 Jobs: 3,959
		Hub Enhancement		£0.034m			
Facilitating and proactively supporting growth amongst existing firms and ensuring that new businesses receive the support they need to flourish.		Growth Hub	April 2015/16	£0.829m	Jobs: 342	£4m	Achieved by 2018/19 Jobs: 2,094 Projected by 2024/25 Jobs: 2,500
Facilitating and proactively supporting growth amongst existing firms.		Access to Finance		£0.126m			
Attracting investment from other parts of the UK and overseas and improving our brand.		Key Account Management (Trade & Investment)		£0.102m			
Sub-Total				£8.931m			

Strategic Priority	Thematic Area	Programme/Project	Project Start Date	SCR Investment 2019-20	Expected Outputs/Outcomes 2019-20	Total SCR Investment (All Years)	Total Expected Outputs/Outcomes (All Years)
Securing investment in infrastructure where it will do most to support growth.	Infrastructure	DN7 Hatfield Link Delivery of 2km new road from M18 J5 to unlock a mixed use development comprising 3,100 houses, 395,000 m2 of commercial floor space and retail and educational facilities.	March 2019	£9.55m	Homes:0 Jobs:0 GVA: £0	£11.16m	Achieved by 2021/2022: Homes: 200 Jobs: 478 GVA: £0 Achieved by 2022/2023 Homes: 300 Jobs: 717 GVA: £0 Total Projected: Homes: 3,100 Jobs: 7,681 GVA: £910,587,387
		Digital Media Centre The Project will acquire and refurbish 'The Core' building, delivering three floors of "grow on" office space, a ground floor co-working space and provision of a tech lab facility.	March 2019	£1.08m	Jobs: 0	£2.13m	Achieved by 2021/2022: Jobs: 137 Achieved by 2022/2023: Jobs:137 Total Projected Jobs: 137
		Grey to Green Phase 2 Transformation of Castlegate /Victoria Quays as a major location for new investment, particularly for cutting edge technology and creative businesses. Providing 1,235 m2 of Sustainable Urban Drainage, 2,852 m2 of meadow planting, a 2,860 m2 new cycleway and 5,209 m2 new carriageway.	Feb 2019	£2.37m	Jobs: 89 GVA: £0	£3.32m	Achieved by 2021/2022: Jobs: 171 GVA: £0 Achieved by 2022/2023 Jobs: 296 GVA: £18,000,000 Total Projected Jobs: 766 GVA: £29,000,000

Strategic Priority	Thematic Area	Programme/Project	Project Start Date	SCR Investment 2019-20	Expected Outputs/Outcomes 2019-20	Total SCR Investment (All Years)	Total Expected Outputs/Outcomes (All Years)
Securing investment in infrastructure where it will do most to support growth.	Infrastructure	<p>Upper Don Valley Flood Alleviation Phase 2</p> <p>Providing 1.07 km of linear flood defence to three discrete flood 'cells' within a high risk flood area on the River Loxley (a tributary of the River Don) and at the confluence of the Loxley and the River Don. The project will provide improved resilience to flooding for households, commercial properties and transport and other critical infrastructure whilst opening up development sites.</p>	Dec 2019	£2.94m	Jobs:0 GVA: £265,000	£3.46m	<p>Achieved by 2021/2022: Jobs:0 GVA: £265,000</p> <p>Achieved by 2022/2023 Jobs: 86 GVA: £314,735</p> <p>Total Projected Jobs: 86 GVA: £314,735</p>
		<p>M1 junction 37 (Claycliffe Economic Growth Corridor) Phase 1</p> <p>The Project will deliver highway improvements to the A628 Dodworth Road and Pogmoor Road crossroads; a key arterial route into Barnsley's principal road network. Highway improvements will unlock prime development land currently restrained by highway capacity.</p>	Sept 2019	£0.67m	Jobs:0 GVA: £11.6m	£1.17m	<p>Achieved by 2021/2022: Jobs:167 GVA: £11.6m</p> <p>Achieved by 2022/2023: Jobs:167 GVA: £11.6m</p> <p>Total Projected Jobs: 167 GVA: £63.6m</p>
		<p>M1 junction 36 (Goldthorpe A6195 Dearne Valley Economic Growth Corridor) Phase 2</p> <p>Highways improvement to alleviate current constraints and to facilitate the proposed development of 72.9ha of employment land at Goldthorpe.</p>	July 2019	£4.17m	Jobs:0	£7.32m	<p>Achieved by 2021/2022: Jobs:0</p> <p>Achieved by 2022/2023 Jobs: 83</p> <p>Total Projected Jobs: 1,400</p>

Strategic Priority	Thematic Area	Programme/Project	Project Start Date	SCR Investment 2019-20	Expected Outputs/Outcomes 2019-20	Total SCR Investment (All Years)	Total Expected Outputs/Outcomes (All Years)
Securing investment in infrastructure where it will do most to support growth.	Infrastructure	M1 junction 36 (Hoyland - A6195 Dearne Valley Economic Growth Corridor) Phase 1 1.8km of new and improved highways that will unlock significant employment land, opening up the regeneration and growth of the whole Dearne Valley.	Dec 2015	£2.62m	Jobs:322	£15.7m	Achieved by 2021/2022: Jobs:605 Achieved by 2022/2023 Jobs: 4,555 Total Projected Jobs: 4,555
		Energy and Sustainability		£0.059m			
Sub-Total				£23.459m			
Developing the City Region's skills base, labour mobility and education performance	Skills and Employment	Skills Bank 2		£1.082m			
		Enterprise Advisor Pilot		£0.180m			
Sub-Total				£1.262m			
Securing investment in infrastructure where it will do most to support growth.	Transport	Inner Ring Road (Sheffield) Improvements to selected junctions on the Sheffield Inner Ring Road to provide increased capacity for planned city centre regeneration particularly in the Riverside Business District. Project seeks to provide additional traffic capacity by adding a 2km of newly built road.	Feb 2019	£2m	Jobs: 150 GVA: £8.72m	£3.79m	Achieved by 2021/2022: Jobs:150 GVA: £8.72m Achieved by 2022/2023 Jobs:150 GVA: £8.72m Total Projected Jobs: 150 GVA: £8.72m

Strategic Priority	Thematic Area	Programme/Project	Project Start Date	SCR Investment 2019-20	Expected Outputs/Outcomes 2019-20	Total SCR Investment (All Years)	Total Expected Outputs/Outcomes (All Years)
Securing investment in infrastructure where it will do most to support growth.	Transport	Transport Scheme Testing Tools		£0.13m			
Sub-Total				£2.13m			
	Corporate	SCR Operational Costs		£7.656			
Sub-Total				£7.656			
Total Committed Expenditure 2019/20				£43.438m			

NB: Quarterly reports on actual outputs achieved during 2019/20 will be published on the SCR website.

Other Significant Activities in 2019/20

Implementation of the LEP Review

Further to the recommendations made by the Government in the LEP Review 2018, the LEP will be reconfiguring its geographic area to remove the overlaps with the neighbouring D2N2 LEP area. The overlapping areas currently are Bassetlaw, Bolsover, Chesterfield, Derbyshire Dales and North East Derbyshire. The changes to the geography will be implemented by 31 March 2020.

Brexit

In 2019/20 the LEP will continue its work to help businesses across the Sheffield City Region prepare for Brexit. In 2018/19, we launched our Brexit tool as part of our Growth Hub service to assist small and medium sized businesses in particular to understand the implications of Brexit. We will continue to promote and encourage businesses to use the Brexit tool.

Enterprise Zones in the Sheffield City Region

As part of our commitment to unlock economic growth, we established several specialist Enterprise Zones across the Sheffield City Region. All these sites are superbly connected and supported by exclusive incentives, a business-friendly planning system, committed staff, and the opportunity to collaborate with world-leading manufacturers.

Development of the Enterprise Zone sites is drawing to a close. These zones comprise of 147.99 hectares of commercial land and have attracted international recognition. So far, 45 businesses have located to the Enterprise Zone sites including Euramax, Great Bear Logistics, Nikken and UC Universal Components, creating over 2,000 jobs.

Site	Total Size (ha)	Developed		Vacant		Businesses Located (by Jan 2019)	Jobs Created (by Jan 2019)
		Size (ha)	% of Site	Size (ha)	% of Site		
Ashroyd Business Park, Barnsley	10.02	8.11	80.94%	1.91	19.06%	3	375
Shortwood Business Park, Barnsley	3.39	3.39	100%			13	289
Europa Link, Sheffield	21.02	5.1	24%	15.92	76%	1	210
Tinsley Park, Sheffield	46.66	27.06	57.99%	19.6	42.01%	3	-
Templeborough, Rotherham	5.16	2.52	49%	2.64	51%	1	-
Advanced Manufacturing Park / Waverley	42.24	14.1016	33%	28.14	67%	20	730
Markham Vale North	6.53	5.96	91%	0.57	9%	2	67
Markham Vale South	12.97	12.97	100%			2	390
TOTAL	147.99	79.21	54%	68.78	46%	45	2,061

4. Monitoring and Reporting Performance

Monitoring Process

All projects and programmes funded by the LEP will be regularly monitored throughout 2019/20 to ensure that project delivery is on track, to identify any issues or underperformance and to capture the outputs and outcomes of each project. Measuring the performance of projects in this way enables us to check that public funds are being spent appropriately and that projects are delivering results. Monitoring data from projects will be used to support the LEP in making future decisions on the types of projects and activities to support.

Every organisation or business that receives LEP funding in 2019/20 will be required to submit a quarterly report on project expenditure and income (such as sponsorship or other funding) and information on actual outputs and outcomes achieved from the project to the Sheffield City Region. Project Applicants are also responsible for informing the Sheffield City Region of any changes to the scope, costs and timescales for their project. This will enable the LEP and Mayoral Combined Authority (the accountable body for the LEP) to fulfil their statutory duties in reporting and accounting for all public monies spent to Government during the year.

Risk Management

Anyone that applies for funding from the Sheffield City Region is required to identify any risks to their project as part of their application for funding. This includes contingency plans that will be put in place by the applicant to manage all risks appropriately. Risk management controls and mitigation action plans are in place for the projects and programmes listed in section 3 that will be delivered in 2019/20 and these have been added to our Risk Register. All risks will be monitored during the year, and reports will be submitted to the LEP Board to advise on issues with project delivery, requests by the applicant to change an aspect of the project and corrective action that ought to be taken to manage risk.

Reporting Progress to the LEP and MCA Boards

Whilst the Mayoral Combined Authority is the legal and accountable body for the LEP, the LEP is responsible for bidding for funding and programmes from Government and delivering the Local Growth Fund and other funded programmes. The LEP is also responsible developing the City Region's economic strategy and engaging and consulting with the business community and other partners and stakeholders on policy development.

In 2019/20 both the LEP Board and Mayoral Combined Authority will receive quarterly progress reports on project and programme delivery, including any outputs and outcomes achieved. Both Boards will also receive financial reports on capital and revenue expenditure. This will ensure that the LEP is informed of progress towards our strategic objectives and targets throughout the year and sighted on any issues that will result in financial slippage or underperformance by individual projects.

Publishing Programme and Project Performance

All information and reports on LEP funded projects and programmes will be published on the Sheffield City Region website throughout 2019/20. This will include the quarterly reports to the LEP and Mayoral Combined Authority Boards on output and outcome performance and capital and revenue expenditure.

Additional projects to those listed in the table in section 3 will be approved over the course of the year. Details of all projects and programmes that are approved will be recorded in the Minutes of the LEP Board meetings and published on our website. We will also update and publish the Grants and Contracts Register on our website for all contracts and agreements signed, along with a brief summary of the project or scheme, and the value of the contract.

Evaluation of Impact

We procure external evaluation of LEP funded programmes through an open and competitive process. The purpose of the evaluation is to assess the impact of our funding, to ascertain if programmes have run on budget and on time and if the programme represents value for money. Most importantly, the evaluation enables us to identify lessons that should be applied to the design, delivery or management of future programmes, such as the successes and achievements and why they occurred and the obstacles and issues that were encountered during delivery. In 2019/20 we will issue a Tender for the evaluation of the next phase of our Skills Bank project and will also undertake evaluation of the Sheffield City Region Growth Hub.

Project applicants are responsible for undertaking or commissioning evaluation of their project.

In 2019/20 we will review the results of all project and programme evaluation exercises completed and will publish the results on our website.

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5. Consultation and Engagement on Our Future Plans

Working with our Stakeholders

In 2019/20 we will continue to work with key stakeholders in the following ways:

- Quarterly meetings of the Sheffield City Region Policy Advisory Group - to share and pool economic evidence and data to inform the development of a revised Strategic Economic Plan and a Local Industrial Strategy (members of the group include local authorities, universities and the Department for Business, Energy and Industrial Strategy)
- Representing LEPs on the Northern Powerhouse Investment Fund Board
- Playing an active role in the North of England Growth Hub network to share best practice
- Working with the Department for International Trade (DIT) on the Northern Powerhouse agenda, including trade missions
- Quarterly meetings with local authority Finance Directors and Heads of Economic Development
- Being an active member of the national LEP Network and developing, sharing and embedding best practice with other LEPs

Collaborating with Our Partners

During the last year our collaboration with partners has largely been focused on developing the City Region's two key strategic documents – the Transport Strategy and Strategic Economic Plan (SEP). The Transport Strategy was finalised and approved by the Mayoral Combined Authority in January 2019 and whilst it was in development, we undertook extensive work in refreshing the economic evidence base for the City Region to inform the development of the new SEP.

We have worked with the Office for National Statistics, local authority partners, the universities and the Joseph Rowntree Foundation to gather and review the latest evidence and data on the performance of the local and wider UK economy. This includes data on skills, investment, housing and insights around inclusive growth and drivers of productivity change.

In 2019/20 we will present our data and findings in an Evidence Review document and will engage with business representative organisations and other partners in the private sector to incorporate additional statistical and anecdotal evidence from a broader range of sources. This will enable us to refine the focus of the SEP and to determine the priority themes and targets for growing the City Region economy, boosting prosperity and fostering economic inclusion. The revised SEP will be an overarching ten-year economic strategy.

In addition to drafting the revised SEP, in 2019/20 the LEP and our private sector partners, will support the Sheffield City Region Mayor in developing a Local Industrial Strategy (LIS). The LIS will be a more focused plan which will specifically outline the investment priorities for driving long-term growth in productivity, scaling up the assets in the City Region and increasing investment in Research and Development (R&D) by businesses. Partners will be consulted on the draft LIS in early 2020. Together, the SEP and LIS will outline a route map to a more prosperous and productive City Region.

Consulting the Public

We invite the public to comment on projects that are seeking LEP funding through our website. The public can also view a plan of all key decisions that the LEP and MCA will be making over the coming months.

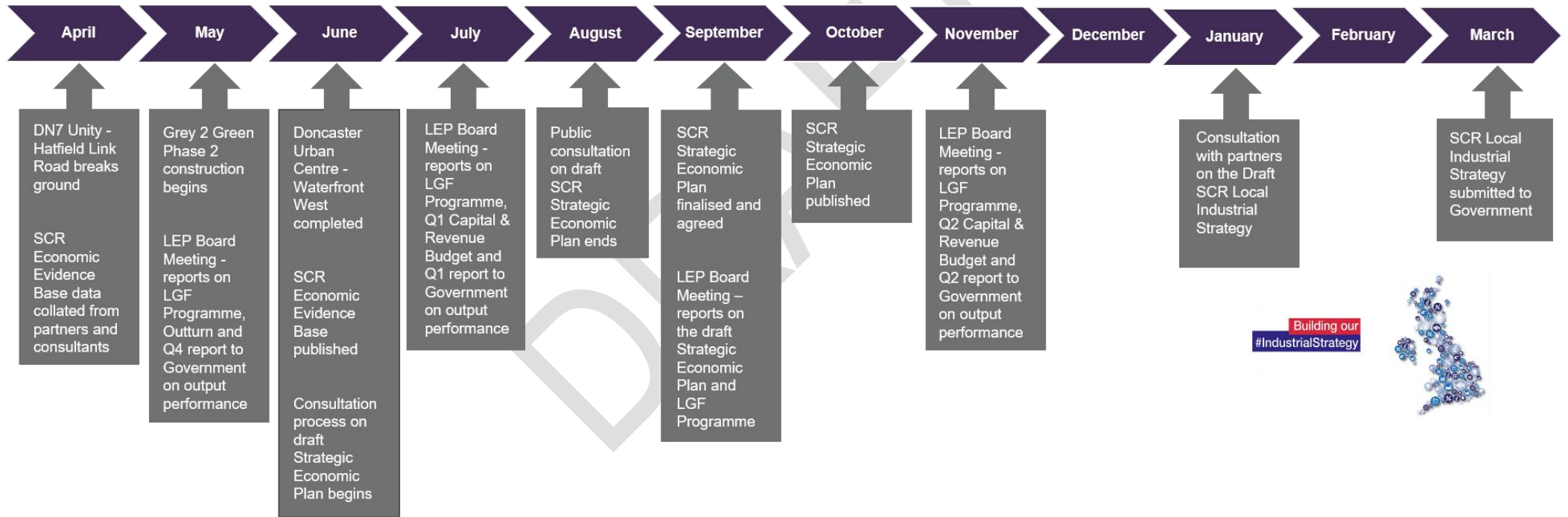
When we revise or develop a new strategic document or programme, we undertake a public consultation exercise to obtain views and comments from members of the public and special interest groups, as well as from our partners and stakeholders. Details of all public consultations are published on our website and social media feeds.

Consultation on our key strategic documents, such as the Transport Strategy and the SEP, usually run for 12 weeks. Members of the public are advised on how they can view the consultation documents and any background information and how to submit any comments and supporting evidence for us to consider. All comments and evidence submitted by partners and individuals during public consultations are logged, analysed and categorised, with records kept on how the final draft of the strategy has been amended to reflect the comments and evidence received.

The draft SEP will be circulated for public consultation in Spring/Summer 2019. Responses from the consultation will be reviewed before a final draft is presented to both the LEP and MCA Boards for approval.

DRAFT

Timeline of Key Milestones 2019/20



Building our
#IndustrialStrategy



Appendix – Mayoral Combined Authority Funded Projects

The Sheffield City Region will also deliver several major projects and initiatives in 2019/20 which are not LEP funded. These projects are funded by the Mayoral Combined Authority but are promoted through the Growth Hub and relate to the LEP's thematic priorities:

Working Win

The Mayoral Combined Authority is investing £2.179 million in 2019/20 into a Health Led Employment Support Trial. This five-year pilot project assists people with depression, anxiety, physical health issues and disabilities into sustainable employment.

Grant for Apprenticeships (GAP)

This initiative encouraged and supported employers in South Yorkshire to recruit young people aged 16 to 24 into apprenticeship roles. Businesses with less than 100 employees were able to access advice and support on employing apprentices in addition to grant funding ranging from £1,120 to £2,450 per apprenticeship, depending on the industrial sector of the business and the level of apprenticeship programme studied.

Tram Train Pilot

Construction and trial of the UK's first tram-train service between Rotherham and Sheffield. The Tram Train service launched in October 2018 and enables the Supertram to run on both traditional rail and tram railway lines. The pilot will run for two years and operates three services an hour in each direction, providing a more efficient and greener transport option between Rotherham and Sheffield.

One Public Estate

An Estates Transformation Strategy for utilising and re-developing the City Region's 9,000 public sector owned assets including public buildings and land to support employment, housing and economic growth.